## **PSYCHIATRIC HOSPITALS**

## 2014 Hospital Profile

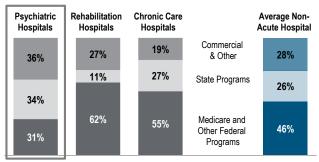
Psychiatric hospitals are licensed by the Department of Mental Health (DMH) for psychiatric services, and by the Department of Public Health (DPH) for substance abuse services. Psychiatric hospitals treated roughly 40% of psychiatric discharges in FY14, while acute hospitals treated nearly 60% of the psychiatric discharges in Massachusetts. Psychiatric hospitals offer a variety of mental health services, substance abuse disorder treatments, and inpatient, outpatient, and partial hospitalization services. Seven of the nine psychiatric hospitals earned a profit in FY14.

## **Hospitals in Cohort:** Arbour Hospital McLean Hospital Baldpate Hospital Walden Behavioral Care Westwood Pembroke Hospital **Bournewood Hospital** Arbour-Fuller Hospital Whittier Pavilion Arbour-HRI Hospital **Total Beds: Average Public Payer Mix:** 988 (24.9% of statewide total) 64.4%, < statewide (72.0%) **Total Gross Revenue in FY14:** Median % Occupancy: 88.6%, > statewide (81.6%) \$608 million (24.5% of statewide total) **Total Inpatient Days:** Inpatient: Outpatient Revenue in FY14: 313,265 (28.7% of statewide total) 84%:16% (statewide = 85%:15%) **Total Inpatient Discharges: Adjusted Cost per Inpatient Day:** 31,068 (51.0% of statewide total) \$646, < statewide (\$830)

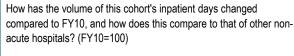
attributed to each of the cohort's hospitals in FY14? Overall, what proportions of total psychiatric discharges were attributed to acute hospitals and non-acute hospitals? Arbour Hospital 3.615 Baldpate Hospital 2 115 Bournewood Hospital 3,712 Arbour-Fuller Hospital 2 927 Arbour-HRI Hospital 1,994 McLean Hospital 5,763 Walden Behavioral Care 1 629 Westwood Pembroke Hospital 7,392 Whittier Pavilion 1,921 20% 40% 60% Psychiatric Hospitals

What proportion of total statewide psychiatric discharges was

What was this cohort's average payer mix (gross charges) in FY14, and how does this compare to that of other non-acute hospital cohorts and the average non-acute hospital?



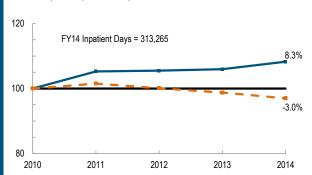
Percentage calculations may not sum to 100% due to rounding



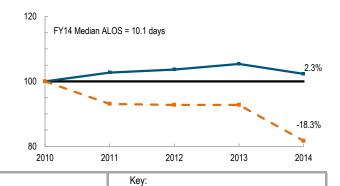
20%

40%

80%



How has the cohort's median average length of stay (ALOS) changed compared to FY10, and how does this compare to that of other non-acute hospitals? (FY10=100)



Cohort

For descriptions of the metrics, please see the technical appendix.

Other Non-Acute Hospitals

Acute Hospitals

- - - Statewide

## PSYCHIATRIC HOSPITALS

2014 Hospital Profile

	201	4 Hospital Frome												
		Volume of Inpatient Days	EV40	EV44	EV42-	EV42-	EV44		Average Length of Stay (I		EV44	EV42	EV42-	EV44
		Arbour Hospital	FY10 40,676	FY11 40,409	FY12 40,719	FY13 44,642	FY14 44,074		Arbour Hospital	FY10 11.2	FY11 11.5	FY12 10.5	FY13	FY14 12.2
		Baldpate Hospital	16,149	14,764	12,224	8,378	13,517		Baldpate Hospital	6.4	6.3	6.1	5.5	6.4
	ş	Bournewood Hospital	26,003	27,246	27,924	27,880	30,903	S	Bournewood Hospital	6.9	7.6	7.6	8.1	8.3
	Trends	Arbour-Fuller	32,608	33,755	30,180	32,149	32,176	Trends	Arbour-Fuller	9.9	10.2	10.5	11.0	11.0
	ion	Arbour-HRI	15,354	23,231		21.591	18,672		Arbour-HRI	10.2	10.2	10.3	9.6	9.4
	Utilization	McLean	57,611	57,416	57,988	56,910	58,070	Itilization	McLean	9.6	9.4	9.6	9.5	10.1
	5	Walden Behavioral	13,521	13,484	15,377	,	16,479	3	Walden Behavioral	9.8	9.4	9.7	11.0	10.1
		Westwood Pembroke		,		80,757	79,849		Westwood Pembroke	11.5	10.8	11.2	11.4	10.1
			72,475	76,027	79,407	,	,							10.0
		Whittier Pavilion	14,945	18,266	18,216	18,792	19,525		Whittier Pavilion	12.3	11.6	10.7	10.4	10.2
		Volume of Outpatient Visits							Net Patient Revenue per Inpatient Day					
		Volume of Outpatient visit	FY10	FY11	FY12	FY13	FY14		net i allent Nevenue per i	FY10	FY11	FY12	FY13	FY14
		Arbour Hospital	27,472	28,835	26,953	37,093	38,436		Arbour Hospital	\$687	\$699	\$711	\$698	\$723
		Baldpate Hospital	0	0	0	0	0	sp	Baldpate Hospital	\$512	\$537	\$553	\$636	\$333
	<b>Trends</b>	Bournewood Hospital	24,766	24,553	25,238	25,771	22,876	Trends	Bournewood Hospital	\$628	\$667	\$747	\$776	\$757
	n Tre	Arbour-Fuller	10,335	13,816	16,520	17,405	16,071	une	Arbour-Fuller	\$640	\$641	\$608	\$627	\$650
	Utilization	Arbour-HRI	14,143	15,126	15,060	14,251	13,912	Revenue	Arbour-HRI	\$687	\$718	\$710	\$727	\$738
		McLean	102,484	102,756	103,306	104,813	107,244	Patient	McLean	\$1,020	\$1,055	\$1,052	\$1,111	\$1,156
		Walden Behavioral	7,858	7,806	12,406	13,398	16,820	Pat	Walden Behavioral	\$690	\$709	\$731	\$795	\$833
		Westwood Pembroke	15,950	16,583	15,792	14,219	14,832		Westwood Pembroke	\$691	\$697	\$697	\$717	\$742
		Whittier Pavilion	0	0	0	102	2,287		Whittier Pavilion	\$989	\$839	\$1,042	\$825	\$905
		Total Net Outpatient Revenue (in millions)							Total Revenue, Cost, and Profit (Loss) in FY2014					
		Total Net Outputient Nevel	iuc (iii i	minoris					Total Neverlae, Cost, and	Operating	Total	Costs	Income	Total
			FY10	FY11	FY12	FY13	FY14			Revenue	Revenue		(Loss)	Margin
		Arbour Hospital	\$4.8	\$5.1	\$5.6	\$7.3	\$7.4		Arbour Hospital	\$39.4	\$39.4	\$32.1	\$7.27	18.5%
	ş	Baldpate Hospital	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	ance	Baldpate Hospital	\$4.5	\$4.5	\$4.7	(\$0.21)	-4.7%
	<b>Utilization Trends</b>	Bournewood Hospital	\$3.9	\$4.0	\$2.3	\$2.5	\$3.1	Performance	Bournewood Hospital	\$28.1	\$28.2	\$23.2	\$5.01	17.8%
	<u>ioi</u>	Arbour-Fuller	\$2.6	\$3.4	\$4.0	\$4.4	\$4.3		Arbour-Fuller	\$25.4	\$25.4	\$21.1	\$4.28	16.9%
	ilizat	Arbour-HRI	\$4.7	\$5.2	\$5.2	\$5.2	\$5.2	Financial	Arbour-HRI	\$19.0	\$19.0	\$16.2	\$2.80	14.7%
	Š	McLean	\$35.4	\$38.4	\$43.1	\$40.7	\$40.5	Final	McLean	\$188.7	\$189.0	\$183.1	\$5.92	3.1%
		Walden Behavioral	\$1.79	\$2.18	\$3.13	\$3.58	\$6.08		Walden Behavioral	\$25.6	\$25.6	\$22.5	\$3.14	12.3%
		Westwood Pembroke	\$6.68	\$7.04	\$7.38	\$7.35	\$7.73		Westwood Pembroke	\$67.1	\$67.1	\$51.1	\$15.96	23.8%
		Whittier Pavilion	\$0.00	\$0.00	\$0.00	\$0.01	\$0.29		Whittier Pavilion	\$18.0	\$18.0	\$19.5	(\$1.57)	-8.7%

For descriptions of the metrics, please see the technical appendix.



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